

Corporate Plan - Delivery Plan 2022/23

Vision: Making Uttlesford the best place to live, work and play

Champion for our District				
We Will:	Activities	Outputs/Milestones	Resources	Lead Cabinet Member
1. Improve Uttlesford's connectivity				
<i>a. Hold ECC to account: Work to set the agenda for ECC highway maintenance and pothole fixing</i>	<p>Through the Local Highways Panel, continue to work with Essex County Council (ECC) to ensure highways matters remain a high priority</p> <p>Promotion of links to services and responsibilities of ECC along with reporting mechanisms for potholes, footpaths, pavements and streetlight repairs</p>	<p>Attendance at quarterly Highways Panel meetings</p> <p>Dissemination of all relevant ECC information to the public throughout 22/23</p>	<p>£200,000 match funding for highways schemes in 22/23</p> <p>Within existing resources</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Chief Executive</p> <p>Portfolio Holder for Council and Public Services</p> <p>Assistant Director of Corporate Services</p>
<p>Comment: The Local Highways Panel has entered a refreshed period of productivity with a new funding and reporting agreement, with the council contributing substantial funds directly to increase the number of local road improvement schemes in the district, topping up money from the highways authority Essex County Council (ECC).</p> <p>Our website includes information and links to the relevant reporting mechanism on the Essex Highways website. Ensuring links are easy to find helps to ensure maximum reporting of problems, enabling the discussions with ECC to take place with the most accurate picture. Whenever and wherever in the district Essex Highways carries out work, we ensure that the information is shared via our own social media accounts. We share all relevant information about schemes and initiatives in the district across our social media channels, including road repairs and how to report faded lines, potholes etc.</p>				
<i>b. Work with ECC and communities to develop the highway improvement schemes we need</i>	Include appropriate requirements in the emerging Local Plan. Develop	Appropriate requirements included in the emerging Local Plan in May 2022 and Spring 2023. Appropriate	Local Plan & New Communities Team, involving others as appropriate.	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan

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	<p>appropriate bids for external funding.</p> <p>Continue to work with Essex Highways through the Local Highways Panel.</p> <p>Newly initiated conversation with Essex County Council about first mapping of and then development of a strategy to address historic infrastructure deficits (including highways, alongside power, water, GP practices, broadband access, water supplies and sewerage etc.)</p>	<p>bids for external funding secured as per government timescales.</p> <p>Attendance at quarterly Highways Panel meetings</p> <p>Identification of appropriate highways schemes to fund in the district</p>	<p>£200,000 match funding for highways schemes in 22/23</p>	<p>Director of Planning</p> <p>Chief Executive</p>
<p>Comment: Essex County Council Transport Planner working within the Local Plan Team to help facilitate improvements through Local Plan development.</p>				
<p>The Chief Executive has also begun a strategic conversation with Essex County Council about mapping and thereafter developing an action plan to address historic infrastructure deficits, including clean water provision (including abstraction from rivers) and dirty water treatment capacity.</p>				
<p><i>c. Hold ECC to account to deliver what they promise</i></p>	<p>Continue to utilise access points into Essex County Council to ensure Uttlesford's voice is heard. Active engagement in Essex-wide</p>	<p>Attendance at relevant meetings including, but not limited to monthly Essex Leaders and Chief Executive meetings and the quarterly Local Highways Panel.</p>	<p>Within existing resources</p>	<p>Leader</p> <p>Chief Executive</p>

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	<p>forums for Leaders and Chief Executives</p> <p>Continue to press ECC to respond to planning consultations, including Highways and Education matters, within the statutory timeframes</p>	<p>Work closely with ECC officers to make them aware of large schemes coming forward.</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>
<p>Comment: Regular meetings with senior opposite numbers across Essex authorities, the Police and the Fire and Rescue Service continue to serve as an opportunity for this liaison. They are supplemented by targeted direct approaches as appropriate, for example direct representations made chief executive to chief executive about the need for Essex County Council to speed up payments to Ukrainian refugee host families.</p> <p>Regular UDC planner and ECC Highways meetings are diarised to push consultation responses on planning applications.</p>				
<p><i>d. Promote and support sustainable transport initiatives, such as bus, rapid transport and rail upgrades</i></p>	<p>Include appropriate requirements in the emerging Local Plan.</p>	<p>Appropriate requirements included in the emerging Local Plan in May 2022 and Spring 2023.</p>	<p>Local Plan & New Communities Team, involving others as appropriate.</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>
<p>Comment: Evidence and policy being developed for the Local Plan in this regard. This will be published as part of the Reg 18 consultation.</p>				
<p><i>e. Lobby Highways England to improve the capacity and safety of the M11</i></p>	<p>Make representations to appropriate consultations and forums.</p>	<p>Capacity and safety improvements to the M11 funding secured and delivered to Highways England's timescales.</p>	<p>Local Plan & New Communities Team, involving others as appropriate.</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p> <p>Director of Planning</p>

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<p>Comment: This issue has been raised with the Essex Chief Planners group, ECC and the Planning Director at the Airport. Agreed a more joined up approach to lobbying National Highways should be brought forward. Regular meetings individually with ECC and Airport are diarised and this issue will be initially progressed through those.</p>				
<p>f. Work with ECC and hold them to account to deliver rural superfast broadband in our district</p>	<p>Continue to monitor the rollout of superfast broadband through the Gigaclear contract managed by Essex County Council. The rollout of superfast broadband is due to complete 30 September 2022.</p>	<p>Essex is working with Gigaclear to monitor the remedial plan and negotiations are ongoing regarding the delivery of all the remaining properties which are either financially constrained (too expensive to reach) or restricted by wayleaves. UDC Officers attend fortnightly progress meetings with Gigaclear and ECC.</p>	<p>£500,000 allocated for UDC contribution to Superfast Broadband project (Gigaclear) £100,000 to support other superfast broadband initiatives</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Assistant Director of Business and Change Management</p>
<p>Comment: The Gigaclear contract proposed end date is now the end of February 2023. Gigaclear are currently working on a new remedial plan which is expected to be available imminently. The contract has currently provided a total of 4,159 properties with gigabit broadband. There are currently 224 in dispute as financial constrained (too expensive to deliver according to the contractor for reasons such as access difficulties) and 100 properties remaining to complete. Essex County Council is working closely with Gigaclear to resolve issues around the financially constrained properties. Regular meetings are being held to monitor progress.</p>				
<p>2. Support our students, schools and libraries</p>				
<p>a. Conduct a wholesale review of school transport to understand the gap in provision of what ECC provides</p>	<p>Make appropriate representations to Essex County Council</p>	<p>Response from Essex County Council regarding plans for school transport</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan</p>
<p>Comment: Discussions with Essex County Council education department have focused more extensively on future school building plans, both in light of current pressures and future population expansion projections flowing from the Government's house building target in the Local Plan.</p>				

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<i>b. Ensure that developer contributions are collected for ECC to provide our local school and Early Years places</i>	Continue to collect developer contributions, where appropriate, in line with ECC education formula requirements.	All appropriate developer contributions collected	Within existing resources	Portfolio Holder for Planning, Stansted Airport, Infrastructure Strategy and the Local Plan Director of Planning

Comment: The council's S106 officer is managing contributions, and improvements to this along with general S106 process improvements are being made under the S106 pathway of the Panning Review.

<i>c. Create and support new services inside our libraries to increase their viability</i>	Discussions and site visits have begun to explore fresh joint working between UDC and ECC as well as other agencies including in libraries.	First wave of new joint initiatives anticipated in place by September 2022	Existing resources, and potential use of UK Shared Prosperity Funds	Portfolio Holder for Council and Public Services Chief Executive
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Comment: Conversations are ongoing with ECC and other partners around shared service provision, including hosting the DWP in the district so that the majority of local residents would no longer need to travel out of district to Braintree to attend a face-to-face DWP appointment.

3. Work with partners to keep the district safe

<i>a. Work with the Police, Fire and Crime Commissioner and Chief Constable to reduce crime on our area</i>	Production of an annual strategic assessment to complement the Fire, Police and Crime Commissioner's vision for Essex. This Strategic Assessment will focus on local data to ensure that safe and secure communities are at the forefront of the partnership work.	Strategic assessment produced in April 22. This will inform and revise the priorities for the Community Safety Partnership action plan, which will be produced concurrently.	Within existing resources	Portfolio Holder for Communities Youth, Public Safety, Emergency Planning and liaison with the Police and Fire & Rescue Service Interim Director, Housing, Health and Communities
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Comment: The Strategic Assessment for 22/23 has been published and collation of information and data from statutory partners is progressing to enable production of the Strategic Assessment for 23/24. The delivery plan for the priorities identified will sit alongside the assessment and lead the work for the coming year. The assessment will be in place from January 2023. This plan will inform the Office of the Fire Police and Crime Commissioner (OFPC) of the work identified for the year.

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<p><i>b. Continue to be an active partner of the Community Safety Partnership</i></p>	<p>Work is undertaken with partner agencies within the Community Safety Partnership to reduce and prevent crime and anti-social behaviour</p> <p>Partnership action plan to be produced to identify projects that will address the fear of crime and reduce the risk of crime and anti-social behaviour</p> <p>Engage with partners to deliver Public Space Protection Orders to deal with anti-social behaviour within the district</p>	<p>Partnership action plan produced in line with the strategic assessment in April 22</p> <p>Submit appropriate bids to funding streams to help achieve priorities throughout 22/23.</p> <p>Produce an engagement plan that informs how the CSP will engage with communities to understand better the safety needs and concerns of the district by June 2022</p> <p>Preventative projects delivered to address emerging themes to include Crucial Crew and "rural projects by March 2023</p> <p>Consult on proposed orders by June 22 and adopt new orders across the district by September 22</p>	<p>Communities Team</p> <p>Community Safety Partnership</p> <p>Environmental Health Team – within existing resources</p>	<p>Portfolio Holder for Communities Youth, Public Safety, Emergency Planning and liaison with the Police and Fire & Rescue Service</p> <p>Interim Director, Housing, Health and Communities</p>

Comment: In March 2022, one of the outcomes of the Police and Crime Commissioners Review Part 2, the Home Office committed to undertaking "a full review" of Community Safety Partnerships across England and Wales, to identify how (if at all) they can increase their overall effectiveness in protecting local communities from

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crime and anti-social behaviour. Uttlesford CSP will work together with the Office of the Fire, Police and Crime Commissioner (OFPC) to ensure all appropriate actions are taken to contribute to the review.

Funding has been received from the OFPC office to allow the CSP to deliver projects throughout the district in line with their priorities. The engagement plan for the CSP will align with the 22/23 strategic assessment and be implemented in January 2023. Initial discussions are taking place with schools to establish future projects for 2023 to reflect emerging issues of the district.

Progress has been delayed on the delivery of Public Space Protection Orders due to current work pressures on the service. Officers are planning to liaise with the Police and other community stakeholders regarding the need for such orders in Q4 2022/23. In the meantime, the service will be developing a communications strategy and project plan for this work. It is anticipated that the call for evidence will be completed by February 2023. Following this work, a further consultation will commence on the wording of the orders. At the same resources will need to be identified to ensure that the proposed orders can be adequately enforced. This work is likely to be concluded by April / May 2023.

4. Work to create a better local Health Service for residents

<p><i>a. Work with NHS on in-district local healthcare provision</i></p>	<p>Work to continue with the West Essex and Herts Integrated Care Systems (ICS) through the Health Inequalities Board and the One Health Care Partnership Board</p>	<p>Support health partners to establish a place-based approach to delivery of health services. This project is due to start in Jan 23 and finished in the following year.</p> <p>Contribute to ICS health inequalities programme and deliver appropriate projects aligned to priorities by March 23.</p>	<p>Communities Team</p>	<p>Portfolio Holder for Housing and Health</p> <p>Interim Director, Housing, Health and Communities</p>
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Comment: The Council is a partner in the ICS through the One Health and Care Partnership Board. The partnership is working to deliver improvements to the health and care of residents tackling everything from ante-natal care and end of life planning to making the best use of technology and reducing health inequalities so that everyone has the opportunity to live a healthier life. A current project is carrying out a mapping process across the West Essex community hubs to ensure community health services are being delivered in the right places without excessive overlap.

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<p><i>b. Work to secure Addenbrookes, The Princess Alexandra Harlow, and Mid-Essex hospitals as our recognised local hospital providers</i></p>	<p>These hospitals are our recognised local hospital providers. Continue with programme of regular meetings with NHS representatives, such as the West Essex Clinical Commissioning Group, about healthcare provision for the district.</p>	<p>Meetings attended. Any matters of concern would be reported through the Health and Wellbeing Board.</p>	<p>Within existing resources</p>	<p>Portfolio Holder for Communities Youth, Public Safety, Emergency Planning and liaison with the Police and Fire & Rescue Service</p> <p>Interim Director, Housing, Health and Communities</p>

Comment: These hospitals are our recognised local hospital providers. Council officers hold regular meetings with NHS colleagues and these hospitals are always recognised key health provision sites for this district.

<p><i>c. Deliver programmes to support our ageing population</i></p>	<p>Review of community services to meet the needs of the residents including older people</p>	<p>Day centres fully opened in Thaxted, Stansted and Great Dunmow from April 2022</p> <p>Consultation with Thaxted Community as to the use of the building June 2022</p> <p>Continuation of the strength and balance classes across the district to end of March 2023</p>	<p>Communities Team</p>	<p>Portfolio Holder for Council and Public Services</p> <p>Interim Director, Housing, Health and Communities</p>
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Comment: Work continues to support the day centre buildings to become vibrant community spaces within the district. Consultation will take place from September 2022 with local residents to help shape the service provision from the centres.

Strength and balance classes continue to be delivered across the district. The 12 week course is being delivered in Saffron Walden, Great Dunmow and Stansted. Funding is in place to run this service throughout 2022/23.